

## MINUTES

### STATE BOARD OF EDUCATION

Ladislaus B. Dombrowski Board Room  
John A. Hannah Building  
608 West Allegan  
Lansing, Michigan

May 14, 2013  
9:30 a.m.

Present: Mr. Michael P. Flanagan, Chairman  
Mr. John C. Austin, President  
Dr. Casandra E. Ulbrich, Vice President  
Mr. Daniel Varner, Secretary  
Dr. Richard Zeile, Treasurer  
Ms. Michelle Fecteau, NASBE Delegate  
Ms. Lupe Ramos-Montigny  
Mrs. Kathleen N. Straus  
Mrs. Eileen Weiser

Also Present: Ms. Bobbi Jo Kenyon, 2012-2013 Michigan Teacher of the Year

Absent: Mr. Greg Tedder, representing Governor Rick Snyder, ex officio

### **REGULAR MEETING**

#### I. CALL TO ORDER

Mr. Flanagan called the meeting to order at 9:37 a.m.

#### II. APPROVAL OF AGENDA AND ORDER OF PRIORITY

Mr. Flanagan recommended that Item K – Approval of Next Generation Science Standards be removed from the agenda.

**Mr. Austin moved, seconded by Dr. Zeile, that the State Board of Education approve the agenda and order of priority, as modified.**

The vote was taken on the motion.

**The motion carried unanimously.**

III. INTRODUCTION OF STATE BOARD OF EDUCATION MEMBERS

Mrs. Marilyn Schneider, State Board Executive, introduced members of the State Board of Education and the Michigan Teacher of the Year.

IV. PERSONAL PRIVILEGE – LUPE RAMOS-MONTIGNY

Mr. Flanagan congratulated Ms. Ramos-Montigny on receiving an Honorary Doctorate of Public Service from Ferris State University on May 11, 2013.

Ms. Ramos-Montigny introduced her brother and sister who were attending the Board meeting.

V. PERSONAL PRIVILEGE – MICHAEL P. FLANAGAN

Mr. Flanagan said Dr. Sally Vaughn, Deputy Superintendent and Chief Academic Officer, will be retiring on May 31, 2013. Mr. Flanagan thanked Dr. Vaughn for her service.

Mr. Flanagan introduced Dr. Venessa Keesler, who will serve as Deputy Superintendent for Educational Services beginning June 1, 2013.

VI. RECESS

The Board recessed the Regular Meeting at 9:48 a.m.

**COMMITTEE OF THE WHOLE MEETING**

VII. CALL TO ORDER

Mr. Flanagan called the Committee of the Whole Meeting to order at 9:49 a.m.

VIII. PRESENTATION ON STOCKBRIDGE SCHOOL DISTRICT'S CAREER AND TECHNICAL EDUCATION PROGRAM

Dr. Sally Vaughn, Deputy Superintendent and Chief Academic Officer; Ms. Patty Cantu, Director, Office of Education Improvement and Innovation; Mr. Bob Richards, Robotics Instructor, Stockbridge High School; and Michael Poszywak, Jenny Spink, Jeremy Spink, Karly Kruger, and Chloe Hypes, Stockbridge High School students; presented on the Stockbridge School District's Career and Technical Education Program.

Mr. Flanagan said Stockbridge was in the national spotlight on radio recently with a series of sound bites regarding the unique opportunities provided for students in a rural district. He said the families of

Stockbridge School District rely on the schools for educational opportunities to build their future by keeping expectations for students high and providing a springboard to skilled employment and higher education. Mr. Flanagan said Stockbridge High School offers a unique career and technical education program that integrates instruction and provides an exciting experience for students.

The presenters from Stockbridge shared information on the Stockbridge Advanced Underwater Robotics program through a PowerPoint presentation.

Board member discussion included student-defined career opportunities, mathematics preparation, disparity of resources, project-based learning, learning credits, employer involvement, and skills mastery.

IX. JOINT MEETING AND DISCUSSION WITH HOUSE APPROPRIATIONS SUBCOMMITTEES ON SCHOOL AID AND MICHIGAN DEPARTMENT OF EDUCATION BUDGETS

Mr. Flanagan welcomed the House Appropriations Subcommittees on School Aid and Michigan Department of Education Budgets to the Joint Meeting and Discussion with the State Board of Education.

Representative Bill Rogers, Chair, House Appropriations Subcommittees on School Aid and Michigan Department of Education Budgets, called the two Subcommittees to order and the clerk called attendance. The following members of the House Appropriations Subcommittee on School Aid attended the meeting: Representatives Bill Rogers, Phil Potvin, Matt Lori, Martin Howrylak, Brandon Dillon, and Terry Brown. The following members of the House Appropriations Subcommittee on Department of Education Budget attended the meeting: Representatives Bill Rogers, Martin Howrylak, Matt Lori, Phil Potvin, Sam Singh, and Adam Zemke.

State Board of Education members and Representatives introduced themselves.

Mr. Flanagan provided an update on the current financial situations in the Pontiac School District and Buena Vista Schools.

Mr. Austin, President of the Board, said he appreciates the efforts of the Board and House of Representatives to find common ground on educational issues. Mr. Austin shared the Board's perspective on education reform and funding issues.

Dr. Ulbrich, Vice President of the Board and Chair of the Board's Legislative Committee, reviewed legislative issues including the Common Core State Standards, contracting with the Early Childhood Investment Corporation, and the proposed Legislative Ombudsperson.

Discussion among Board members and Representatives followed.

Mr. Rogers said he looks forward to more frequent meetings between the Board and House Subcommittees.

Representative Rogers adjourned the Subcommittees at 12:25 p.m.

X. RECESS

The Board recessed the Committee of the Whole Meeting at 12:25 p.m. and reconvened the Regular Meeting at 1:30 p.m.

**REGULAR MEETING**

XI. PUBLIC PARTICIPATION IN STATE BOARD OF EDUCATION MEETING

- A. Ms. Kathleen Ader, Novi, Michigan. Ms. Ader shared verbal comments and written information regarding the Network of Michigan Educators.
- B. Ms. Melanie Kurdys, Portage, Michigan. Ms. Kurdys provided verbal and written comments opposing the Next Generation Science Standards and Common Core State Standards.
- C. Ms. Toni Hall and Mr. Tony Cibor, Grosse Ile, Michigan. Ms. Hall and Mr. Cibor shared verbal comments supporting the Common Core State Standards.
- D. Mr. Bob Kefgen, Lansing, Michigan. Mr. Kefgen, representing the Michigan Association of Secondary School Principals, shared verbal comments and a letter of support for the Common Core State Standards.
- E. Ms. Denise Brady, Corunna, Michigan. Ms. Brady, representing the Capital Area Science and Mathematics Center, shared verbal comments supporting the Common Core State Standards.
- F. Mr. Michael Yokum, Royal Oak, Michigan. Mr. Yokum, representing the General Education Leadership Network, provided verbal and written comments supporting the Common Core State Standards.
- G. Mr. Vic Bugni, Escanaba, Michigan. Mr. Bugni provided verbal comments on the Common Core State Standards and their positive influence on rural school districts.
- H. Mr. James Emmerling, Flint, Michigan. Mr. Emmerling provided verbal comments in support of the Common Core State Standards and the Next Generation Science Standards.

- I. Mr. Larry Thomas, Bloomfield Hills, Michigan. Mr. Thomas, representing the Michigan Association for Supervision and Curriculum Development, provided verbal comments and written information supporting the Common Core State Standards.
- J. Ms. Anne L. Foote, Jenison, Michigan. Ms. Foote provided verbal comments opposing the Common Core State Standards.
- K. Ms. Chris Jurrians, Grand Rapids, Michigan. Ms. Jurrians provided verbal and written information opposing the Common Core State Standards.
- L. Ms. Valerie L. Mills, Ypsilanti, Michigan. Ms. Mills, representing Oakland Schools and the National Council of Supervisors of Mathematics, provided verbal comments and written information supporting the Common Core State Standards.
- M. Ms. Robby Cramer, Grand Haven, Michigan. Ms. Cramer, representing the Michigan Science Teachers Association, provided verbal comments supporting the Next Generation Science Standards.
- N. Mr. Paul Drummond, Clinton Township, Michigan. Mr. Drummond, representing the Michigan Science Teachers Association and Square One Education Network, provided verbal comments supporting the Next Generation Science Standards.
- O. Mr. Matthew Shepard, Perry, Michigan. Mr. Shepard provided verbal comments opposing the Common Core State Standards.
- P. Ms. Sandra York, Ann Arbor, Michigan. Ms. York, representing the Michigan Congress of Parents and Teachers, provided verbal comments supporting the Common Core State Standards.

The following people submitted public participation forms, but did not wish to speak:

- Q. Ms. Isabelle Terry, Rockford, Michigan, opposing the Common Core State Standards.
- R. Ms. Tina Dupont, Rockford, Michigan, opposing the Common Core State Standards.
- S. Mr. Jon Gubera, representing the College Board, supporting the Common Core State Standards.

XII. RECESS

The Board recessed the Regular Meeting at 2:10 p.m. to reconvene the Committee of the Whole Meeting.

**COMMITTEE OF THE WHOLE MEETING**

XIII. PRESENTATION ON LOW INCIDENCE DISABILITIES – TEACHER PREPARATION INITIATIVE

Dr. Sally Vaughn, Deputy Superintendent and Chief Academic Officer; and Dr. Eleanor, Director, Office of Special Education Services; presented the Low Incidence Disabilities – Teacher Preparation Initiative.

Mr. Flanagan said as a result of closures and concern for future closures of teacher preparation programs for low incidence disabilities, the State Board of Education asked staff to explore options to ensure that Michigan has an ample supply of teachers trained to work with students with low incidence disabilities.

Dr. White thanked members of the Stakeholder Referent Group for their collaboration as members of the consortium. She shared information through a [PowerPoint](#) presentation.

Board member discussion included the role of the hosting university with regard to coursework, hybrid programs to accommodate online and face to face interactions, and cross-cutting curriculum.

XIV. ADJOURNMENT

The Board adjourned the Committee of the Whole Meeting and reconvened the Regular Meeting at 2:20 p.m.

**REGULAR MEETING**

XV. APPROVAL OF STATE BOARD OF EDUCATION MINUTES

- D. Approval of Minutes of Committee of the Whole and Regular Meeting of April 9, 2013

**Ms. Lupe Ramos-Montigny moved, seconded by Mr. Varner, that the State Board of Education approve the Minutes of the Committee of the Whole and Regular Meeting of April 9, 2013.**

The vote was taken on the motion.

**The motion carried unanimously.**

XVI. PERSONAL PRIVILEGE – MR. MICHAEL P. FLANAGAN

Mr. Flanagan asked Deputy Superintendents to introduce newly hired Department employees to the State Board of Education.

Dr. Sally Vaughn introduced Ms. Robin Hanson from the State School Reform Office.

Ms. Susan Broman introduced Mr. Bernard Lucky from the Office of Great Start, Child Development and Care.

Ms. Carol Wolenberg said Mr. Franklyn Ash, Resident Care Aide, Michigan School for the Deaf, is a new employee who was unable to attend the Board meeting.

XVII. PRESIDENT'S REPORT

Mr. Austin said he appreciates the testimony on the Common Core State Standards during the Public Participation portion of the meeting. He said the Board needs to continue laying the foundation so all young people can succeed. He said the Michigan Merit Curriculum needs to maintain its rigor to provide a foundation for whatever pathways young people choose. He thanked the Board and Department for their dedication to these efforts.

Mr. Austin said there is a need to develop and lay out a road map for how to fund public education, which could be in collaboration with the Legislature as suggested earlier in the meeting.

Mr. Austin said Mr. Flanagan is leading a transparent effort regarding educational technology and its use to improve learning.

XVIII. REPORT OF THE SUPERINTENDENT

Reports

- E. Human Resources Report
- F. Report on Modifications to the Previously Approved Macomb Intermediate School District Plan for the Delivery of Special Education Programs and Services

Grants

- G. Report on Grant Awards
  - 2012-2013 ISD Collaboration Grant – Amendment, Continuation

- 2012-2013 Michigan Charter School Grant Program – Amendment, Continuation
- 2012-2013 Section 22.i Technology Readiness Infrastructure Grants, Category 3 – Amendment
- 2012-2013 The Emergency Food Assistance Program (TEFAP) – Initial
- 2012-2013 Title II, Part A(1): Improving Teacher and Principal Quality Grant – Initial
- 2011-2012 Title I, Part A – Improving Basic Programs – Amendment
- 2012-2013 McKinney-Vento Homeless Students Assistance Grant – Amendment
- 2012-2013 Region 3 ISD Partnership Grant – Amendment, Continuation
- 2012-2013 Title I, Part D – Prevention and Intervention for Neglected and Delinquent – Amendment
- 2012-2013 Title II, Part A – Teacher and Principal Training and Recruiting – Amendment

Mr. Flanagan provided a verbal report on the Education Technology Work Group. He said it is a transparent and inclusive discussion to find effective and innovative ways to better integrate technology into Michigan's system of education of today and into the future. He said the public will be able to participate in the Work Group discussion through surveys and a newly developed Facebook page that was demonstrated.

#### XIX. REPORT OF THE MICHIGAN TEACHER OF THE YEAR

Ms. Bobbi Jo Kenyon, 2012-2013 Michigan Teacher of the Year, presented the Report of the Michigan Teacher of the Year. She shared a video presentation on the National Teacher of the Year Meeting in Washington, D.C.

#### XX. MOTION TO EXTEND MEETING

**Mr. Austin moved, seconded by Dr. Ulbrich, that the State Board of Education extend the May 14, 2013, State Board of Education meeting beyond 3:00 p.m. to continue discussion of agenda items.**

The vote was taken on the motion.

**The motion carried unanimously.**

#### XXI. STATE AND FEDERAL LEGISLATIVE UPDATE

Mr. Martin Ackley, Director, Public and Governmental Affairs, presented the State and Federal Legislative Update. He provided an update on



pending legislation amending the Michigan Merit Curriculum, and legislation regarding student count days affected by inclement weather.

Dr. Ulbrich, Chair of the Board's Legislative Committee, said in the past few months the Board's Legislative Committee has discussed statements on charter schools. She said there is not unanimous agreement among the members of the Committee. Two draft documents were distributed, "State Board of Education Statement on Charter School Oversight, May 8, 2013," and "State Board of Education Charter School Transparency Recommendations, May 8, 2013."

#### Charter School Oversight

Dr. Ulbrich said the Statement on Charter School Oversight recommends statutory language changes to the Revised School Code (380.507) to require complete contracts prior to issuance of a district code, and address low achieving schools.

**Ms. Ramos-Montigny moved, seconded by Mrs. Straus, that the State Board of Education approve the State Board of Education Statement on Charter School Oversight, dated May 8, 2013.**

Mr. Austin said there are significant issues that the Board should ask for legislative action on related to transparency, fulsomeness of reporting, and provision of appropriate remedies for conflicts of interest, that should be discussed. He said he is aware there may not be consensus of the full board at today's meeting.

Mrs. Straus said the Board should keep trying to address these issues that they have been talking about for years.

Mr. Varner asked for examples of incomplete contracts. Ms. Linda Forward, Director, Office of Education Improvement and Innovation, said incomplete contracts may be missing a building address, an educational plan, or a list of board members.

Mrs. Weiser said public school academies are sometimes in the position of having to initiate the application in order to meet deadlines while trying to secure a building for the school and finalize a lease. She said sometimes bringing a building up to code may be expensive and appear excessive.

Mrs. Weiser said she cannot support either of the statements. She said she had previously requested that they be shared with stakeholders in an effort to be transparent.

Mr. Flanagan said the Department has 30 days to issue a district code, and that is not always enough time to ensure that incomplete contracts have been completed.

Mr. Austin said changes are necessary to clarify where authority resides.

Following discussion regarding the amount of time a school is identified among lowest achieving schools and consistency between traditional schools and public school academies, Dr. Ulbrich asked if the sponsor of the motion was willing to withdraw her motion so that Board discussion and action could be tabled until the June Board meeting.

Ms. Ramos-Montigny said a lot of thought has gone into the proposal, and she is comfortable with her motion.

Following discussion that the document be studied further and input requested from stakeholders, a motion was made.

**Ms. Ramos-Montigny withdrew and substituted her motion, seconded by Mr. Varner, that the State Board of Education Statement on Charter School Oversight be studied further and presented for action at the June meeting.**

**Ayes: Austin, Fecteau, Ramos-Montigny, Straus, Ulbrich,  
Verner, Weiser  
Nay: Zeile**

**The motion carried.**

Mrs. Weiser said input should be requested from Michigan Virtual University, authorizers, the Council of Charter School Authorizers, the Michigan Association of Public School Academies, and others who wish to offer input.

Mr. Flanagan said the document will be shared with stakeholders requesting their input.

#### Charter School Transparency

Dr. Ulbrich read the draft State Board of Education Charter School Transparency Recommendations dated May 8, 2013.

Dr. Ulbrich said the statement addresses charter school lease agreements.

Mr. Varner said he agrees with Dr. Zeile that schools must be good stewards of funds that should be used for educating students.

Mr. Austin said he is not opposed, but there are additional issues that should be considered which are the transparency of charters as embedded in for-profit companies that are hiding behind for profit status to not reveal information that other schools reveal. He said the other question is where the authority lies to sanction charters that are in conflict of interest in self-dealing. He said he would support circulating the statement for additional input and further development.

Mrs. Weser said you cannot do a standard market value building cost and have it reflect renovation costs to bring the building up to code. She said the proposed language will not work, but there may be language that will. She said public school academies and authorizers should be allowed to weigh in and she agrees with Mr. Austin on the process.

Mr. Austin left the meeting at 4:13 p.m.

Dr. Zeile said charter schools do not have the capital funding that traditional public schools have. He said they are on leases for a maximum of five or six years, so they do not have the borrowing power of traditional public schools, so naturally more will be spent for credit and capital investment. He said the firm that has run the schools with the highest pupil achievement has invested capital funds in a building and recouped the costs in leasing. He said the resolution is wrong headed. He said Public School Academies are accountable to the authorizer and must face circumstances not acknowledged in the resolution. He said the resolution is ill-advised.

Mrs. Straus said recouping of costs is multiplied, and the for-profit companies are in the business to make money. She said in the past the Board has worked to get transparency, and the management companies insisted they did not have to provide the information, because they are private companies. She said she supports the motion.

Ms. Fecteau said she does not support waiting, and she is ready to vote on the motion which she strongly supports. She said there is a lack of transparency and there should be fiduciary standards.

**Mrs. Weiser moved, seconded by Dr. Zeile, that the State Board of Education Charter School Transparency Recommendations dated May 8, 2013, be submitted to stakeholders for comment.**

Mr. Varner the document is designed to try to address abuse, or potential abuse, of the system. He encouraged that language changes be proposed at the current meeting.

Mrs. Weiser said the language being proposed states that it is fair market value cost which does not include improvement costs.

Mr. Varner said he is not sure it makes sense for schools to be in the real estate business, and that could be a topic for future discussion.

Dr. Zeile said he agrees with Mr. Varner, and other states provide buildings for charter schools to operate allowing for charter schools to concentrate on an educational vision.

Ms. Fecteau said the language should be expanded to add transparency on issues such as special education. She said there should be elected boards rather than appointed.

Dr. Ulbrich said she agrees that charter schools do not get the same financing as traditional public schools. She said if the leases are more of a financing model than a tradition vendor lease, then at some point start-up costs are recouped, and leases could start to come down and market rate could take effect. She said leases do not go backwards. Dr. Ulbrich said schools do not have to disclose how much is spent on renovations, so there is no way to know how much is spent. She said it is not unacceptable to ask questions, and the Board should be on record.

**Ms. Ramos-Montigny moved, seconded by Dr. Ulbrich, to call for the question.**

The vote was taken.

**Ayes: Fecteau, Ramos-Montigny, Straus, Ulbrich, Weiser**  
**Nays: Varner, Zeile**  
**Absent: Austin**

**The motion to call for the question carried.**

The vote was taken on the motion.

**Ayes: Zeile**  
**Nays: Fecteau, Ramos-Montigny, Straus, Ulbrich, Varner, Weiser**  
**Absent: Austin**

**The motion was defeated.**

**Mrs. Weiser moved, seconded by Ms. Ramos-Montigny, that the State Board of Education adopt the Charter School Transparency Recommendations dated May 8, 2013, and submit the document to the Legislature.**

The vote was taken on the motion.

**Ayes: Fecteau, Ramos-Montigny, Straus, Ulbrich, Varner**  
**Nays: Weiser, Zeile**  
**Absent: Austin**

**The motion carried.**

The State Board of Education Charter School Transparency Recommendations document, as adopted, is attached as Exhibit A.

Ms. Ramos-Montingy and Mrs. Weiser left the meeting at 4:37 p.m.

XXII. CONSENT AGENDA

- I. Approval of Proposed Revision of Michigan Standards for Central Office Administrators Preparation
- J. Approval of Proposed Revision of the Michigan Standards for Principal Preparation
- K. Approval of Next Generation Science Standards
- L. Action on Partnership Agreement Between the Council for the Accreditation of Educator Preparation and the Michigan Department of Education
- M. Adoption of Resolution Honoring Sally Vaughn

**Dr. Ulbrich moved, seconded by Mr. Varner, that the State Board of Education approve the consent agenda as follows:**

- I. approve the Proposed Revision of Michigan Standards for Central Office Administrators Preparation to guide initial central office administrator preparation and ongoing professional development, as described in the Superintendent's memorandum dated April 22, 2013;**
- J. approve the Proposed Revision of the Michigan Standards for Principal Preparation to guide initial school administrator preparation and ongoing professional development, as described in the Superintendent's memorandum dated April 22, 2013;**
- K. (this item was removed from the agenda);**
- L. endorse the Partnership Agreement between the Council for the Accreditation of Educator Preparation and the Michigan Department of Education, as attached to the Superintendent's memorandum dated April 22, 2013; and**

**M. adopt the resolution honoring Sally Vaughn, as attached to the Superintendent's memorandum dated May 7, 2013.**

The vote was taken on the motion.

**Ayes: Fecteau, Straus, Ulbrich, Varner, Zeile**

**Absent: Austin, Ramos-Montigny, Weiser**

**The motion carried.**

The Resolution Honoring Sally Vaughn is attached as Exhibit B.

**XXIII. COMMENTS BY STATE BOARD OF EDUCATION MEMBERS**

Mr. Varner commended Mr. Austin, Dr. Ulbrich, and Mrs. Weiser for their efforts in support of the Common Core State Standards.

Mrs. Straus said she looks forward to additional meetings with the House Appropriations Subcommittees on School Aid and Michigan Department of Education Budgets. She asked that the Agenda Planning Committee consider a joint meeting of the Board and the House Education Committee.

**XXIV. TENTATIVE AGENDA FOR NEXT MEETING**

Mr. Flanagan said Board members may contact a member of the Agenda Planning Committee comprised of Mr. Austin, Dr. Ulbrich, and Mr. Varner with suggestions for agenda topics.

**XXV. FUTURE MEETING DATES**

- A. Tuesday, May 21, 2013 (9:30 a.m.) State Board Planning Meeting
- B. Tuesday, June 18, 2013 (9:30 a.m.)
- C. Tuesday, August 13, 2013 (9:30 a.m.)
- D. Tuesday, September 10, 2013 (9:30 a.m.)

**XXVI. ADJOURNMENT**

The meeting adjourned at 4:40 p.m.

The video archive of the meeting is available at [www.michigan.gov/sbe](http://www.michigan.gov/sbe).

Respectfully submitted,

Daniel Varner  
Secretary

## **MICHIGAN STATE BOARD OF EDUCATION CHARTER SCHOOL TRANSPARENCY RECOMMENDATIONS**

The State Board of Education is Constitutionally charged with general oversight and supervision of public education in Michigan. Charter schools are taxpayer-funded, public schools that provide an alternative to traditional public schools and are a growing part of Michigan's public education system.

Many Michigan charter schools are managed by for-profit Education Management Organizations (EMOs). In addition, several charter schools operate in buildings owned by a real-estate holding company directly related to the managing EMO, and leased to the school for which the EMO oversees the distribution of the school's budget.

The SBE is concerned about the potential for abuse that may be caused by this informal relationship between the EMOs and their commercial real-estate interests. Specifically, the SBE is concerned about charter school lease agreements that far exceed standard market value rates.

In addition, the indirect relationship between an EMO serving as both the operator of a school with control over that school's budget (otherwise known as a sweep contract), as well as the landlord, raises questions about a charter school board's ability to fulfill their fiduciary responsibility by influencing and/or negotiating lease contracts on behalf of the students they represent.

The State Board of Education respectfully requests legislation is created to address the potential for excessive lease agreements between education management companies and their charter school boards, which may result in unusually high profit margins for EMOs and their real-estate holding companies, at the expense of instruction.

Specific legislative recommendations include:

- Charter School lease agreements should reflect market conditions, which may be reflected through standard building appraisals, and be subject to negotiation by a charter school board.
- Provide Charter School Authorizers with the responsibility and the authority to review and approve lease agreements, as well as the authority to disapprove any lease agreement that may not reflect market conditions.
- Outlaw the use of "sweep contracts" for EMOs and their real-estate holding companies that own or lease a building in which the school resides.

Approved May 14, 2013

**MICHIGAN STATE BOARD OF EDUCATION  
RESOLUTION HONORING**

**SALLY VAUGHN**

WHEREAS, Sally Vaughn has served Michigan students and educators as Deputy Superintendent/Chief Academic Officer of the Michigan Department of Education since 2007; and

WHEREAS, Sally was born and raised in Kansas City, Missouri before relocating to, and graduating high school in, her adopted home state of Michigan; and

WHEREAS, Sally earned her Bachelor of Arts from Western Michigan University in secondary teaching and her Master's and Doctorate degrees from the University of Michigan; and

WHEREAS, over the course of a distinguished career of service to the improvement of academic outcomes for all students, Sally taught business and English in Detroit, Michigan; provided gender equity training to teachers, wrote grants, and served as Associate Superintendent for Educational Services at Wayne RESA; and provided executive leadership as Superintendent of the Livingston ESA; and

WHEREAS, having completed the 1983 Ann Arbor Half Marathon and achieved several first-place age-group finishes in local races, Sally is a celebrated runner and athlete; and

WHEREAS, Sally is an avid traveler, with ambitions to see the parts of the world to which she has heretofore not ventured, starting with Australia and New Zealand; and

WHEREAS, Sally wishes to devote more time to globetrotting, golf, Scrabble, euchre, and becoming proficient in using her Mac and other i-devices; and

WHEREAS, Sally has always led by her example of continuous learning, hard work, open-mindedness, tenacity, and commitment to effectiveness in her roles as student, teacher, leader, mentor, and colleague; and

WHEREAS, Sally has announced her departure from the Michigan Department of Education effective on June 1, 2013; now, therefore be it

RESOLVED, That the State Board of Education receives with deep regret the news of departure of this honored and distinguished employee; and be it further

RESOLVED, That the State Board of Education thanks Sally for her contributions and years of dedicated service; and be it finally

RESOLVED, That the State Board of Education wishes Sally Vaughn a future full of laughter, happiness, good health, and warm winters with family and friends.

Adopted May 14, 2013